

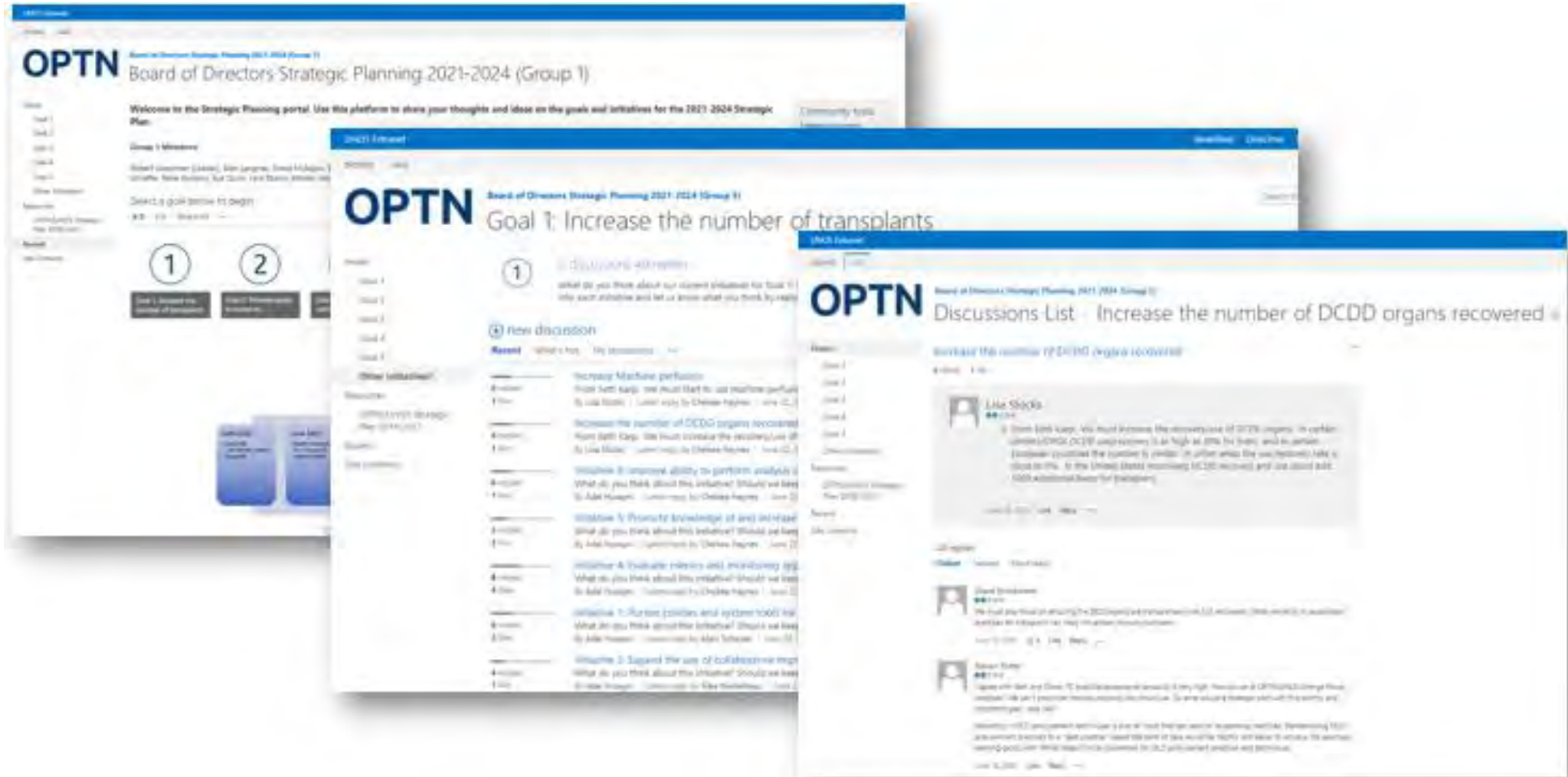
2021-2024 OPTN Strategic Plan

OPTN Executive Committee

2021-2024 Strategic Plan Timeline



Review & Prioritization Exercise



2018-2021 OPTN Strategic Goals

Goal 1

Increase the number of transplants (40%)

Goal 2

Increase equity in access to transplants (30%)

Goal 3

Promote efficiency in donation & transplant (10%)

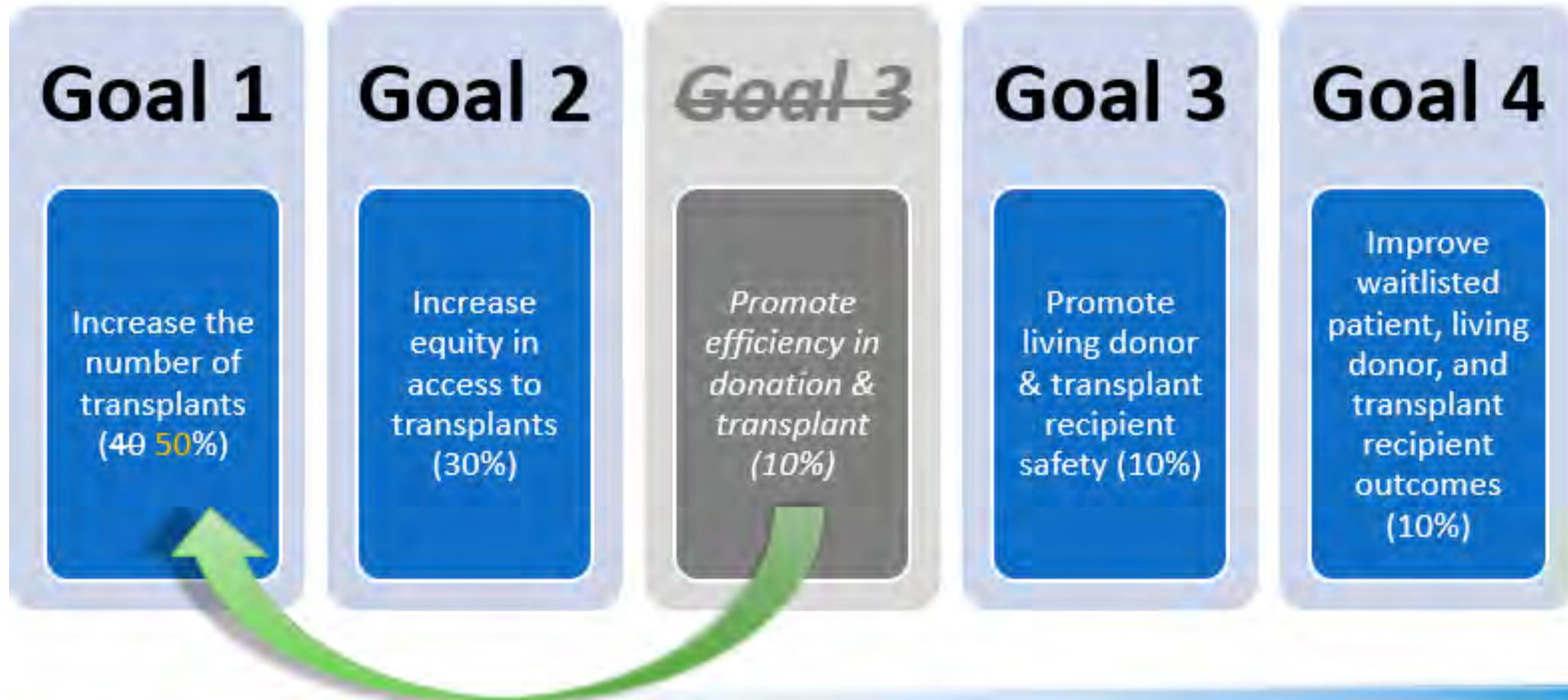
Goal 4

Promote living donor & transplant recipient safety (10%)

Goal 5

Improve waitlisted patient, living donor, and transplant recipient outcomes (10%)

2021-2024 OPTN Strategic Goals



Strategic Initiatives In-Depth

Goal 1: Increase the number of transplants (50%)

1. Improve **metrics** and **monitoring approaches** for **increased collaboration and performance improvement** activities when assessing transplant program and OPO performance*
2. Pursue policies and system tools that **promote system efficiency** and **increase organ utilization***
3. **Increase the number of DCD donor organs** recovered and transplanted by encouraging inter-organ and inter-program collaboration and the development of effective practices
4. **Review policies** to determine whether future changes will be necessary to encourage or **facilitate machine perfusion of organs**
5. Increase the effectiveness of **paired living donation programs***

**Includes sub-initiatives*

Goal 2: Provide equity in access to transplants (30%)

1. Improve **equity in transplant opportunities** for multi-organ and single organ candidates*
2. Increase the ability for allocation policies to be **dynamic** and incorporate changes in **faster policy cycles** to respond to post-implementation findings
3. Examine differences in **access to transplant** among different ethnic, economic, and geographic groups and develop strategies as indicated to **address any identified disparities**
4. Increase racial, ethnic, and professional **diversity on the Board and committees** to ensure a variety of perspectives are offered in the policy development process*

**Includes sub-initiatives*

Goal 3: Promote living donor and transplant recipient safety (10%)

1. Enhance **sharing of knowledge** about safety events, near misses, and effective practices across the transplant community

Key metrics:

- 1) Increase percentage of members' feedback that the OPTN MPSC is focused on improvement, as well as compliance and safety
- 2) Increase the number of members who respond that the peer review process is valuable in process improvement
- 3) On an annual basis, a minimum of 20 reported referrals sent from Member Quality to Professional Education or OPTN committees to be addressed through communications or educational offerings

Goal 4: Improve waitlisted patient, living donor, and transplant recipient outcomes (10%)

1. **Include recipient longevity** in transplant **center metrics**
2. Evaluate effective **methods** for **assessing living donor outcomes**
3. Enhance transplant program tools and education in the selection and **follow up of living donors**
4. Develop tools to **calculate survival benefit** to inform center practices, patient management, and OPTN policy development
5. Improve **patient tools** for understanding the allocation process and organ acceptance strategies
6. Improve the **process/management of donor information** that becomes available after transplantation (blood cultures, sputum cultures, urine cultures, etc.)

What do you think?

- Do you agree with the Board's proposed areas of strategic focus for the 2021-2024 plan?
- Is a goal or initiative missing from this plan that should be considered a strategic priority? Will resource allocation benchmarks need to be changed to accommodate the addition?
- Are there goals or initiatives that should not be included in this plan? If so, should they be maintained in the OPTN's future operations or discontinued altogether?
- Are the stated performance metrics sufficient, measurable and specific?

Questions?

David Mulligan, Chair

OPTN Executive Committee

David.mulligan@yale.org

Chelsea R. Haynes

OPTN Executive Committee Liaison

Chelsea.Haynes@unos.org